| 3.7.2 2009 Top Chain Restaurants, by |
|--------------------------------------|
|--------------------------------------|

| '                    | 2009 Sales  | % Change over | Franchised    | Company-owned | Total         |
|----------------------|-------------|---------------|---------------|---------------|---------------|
| <u>Chain</u>         | (\$billion) | 2005 Sales    | <u>Stores</u> | Stores        | <b>Stores</b> |
| McDonald's           | 31.0        | 3.2%          | 12,402        | 1,578         | 13,980        |
| Subway (1)           | 10.0        | 4.2%          | 23,034        | 0             | 23,034        |
| Burger King          | 9.0         | -3.7%         | 6,333         | 917           | 7,250         |
| Wendy's (1)          | 8.4         | 4.7%          | 4,622         | 1,255         | 5,877         |
| Starbucks Coffee (1) | 8.3         | -4.6%         | 4,364         | 6,764         | 11,128        |
| Taco Bell (2)        | 6.8         | 1.5%          | 4,308         | 1,296         | 5,604         |
| Dunkin' Donuts (1)   | 5.7         | 3.6%          | 6,566         | 0             | 6,566         |
| Pizza Hut (2)        | 5.0         | -9.1%         | 6,917         | 649           | 7,566         |
| KFC (2)              | 4.9         | -5.8%         | 4,307         | 855           | 5,162         |
| Sonic                | 3.8         | 0.7%          | 3,069         | 475           | 3,544         |

Note(s): 1) Includes figures estimated by Technomic, Inc. 2) Systemwide figure from franchised stores only.

Source(s): QSR Magazine, 2010 QSR 50 - December, 2010, Available at http://www.qsrmagazine.com/reports/2010-qsr-50.